

# Pleasanton Unified School District

Board of Trustees - FMP Workshop #2

ANDR VALLEY  
CONGRATULATIONS  
June 9, 2022  
GRADUATES

# Draft FMP Workshop #2

## Agenda

**Educational Options Center (Village High School Rebuild) Update**

**Total Program Cost Update**

**Funding Analysis (for reference)**

**Stakeholder Priorities Summary**

**Implementation Scenario Development**

**Clarifying Questions**



**Jim Kisel**  
Principal  
Director of K-12  
Architecture




**Walter Estay**  
EDU Studio Managing Director  
San Jose  
Architecture



**Andrea Pippin**  
Educational Facilities Planner  
Planning

**LPA**

Pleasanton Unified School District  
Achievement  
Partnership  
Excellence

The background of the slide is a photograph of an outdoor covered walkway at a school. The walkway has a dark, flat roof supported by several white, Y-shaped columns. Underneath the roof, there are several black metal picnic tables with attached benches. The ground is paved with large concrete slabs. In the background, there is a light-colored building with windows and a door. The sky is clear and blue.

# **Educational Options Center (Village High School Rebuild) Conceptual Design Update**

# Educational Options Center (Village High School Rebuild)

## Conceptual Design Update



# Educational Options Center (Village High School Rebuild)

## Conceptual Design Update

plan view

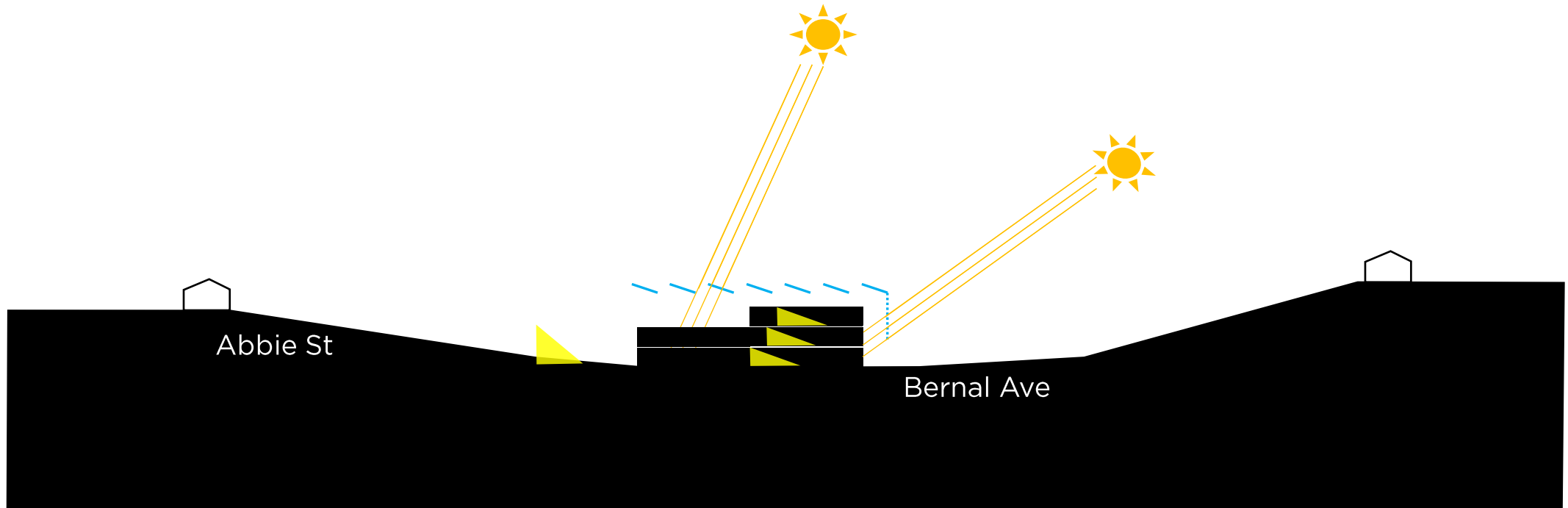


Pleasanton  
Upper  
Fields

# Educational Options Center (Village High School Rebuild)

## Conceptual Design Update

### section view



# Educational Options Center (Village High School Rebuild)

## Conceptual Design Update



**Multi-Level Integration**

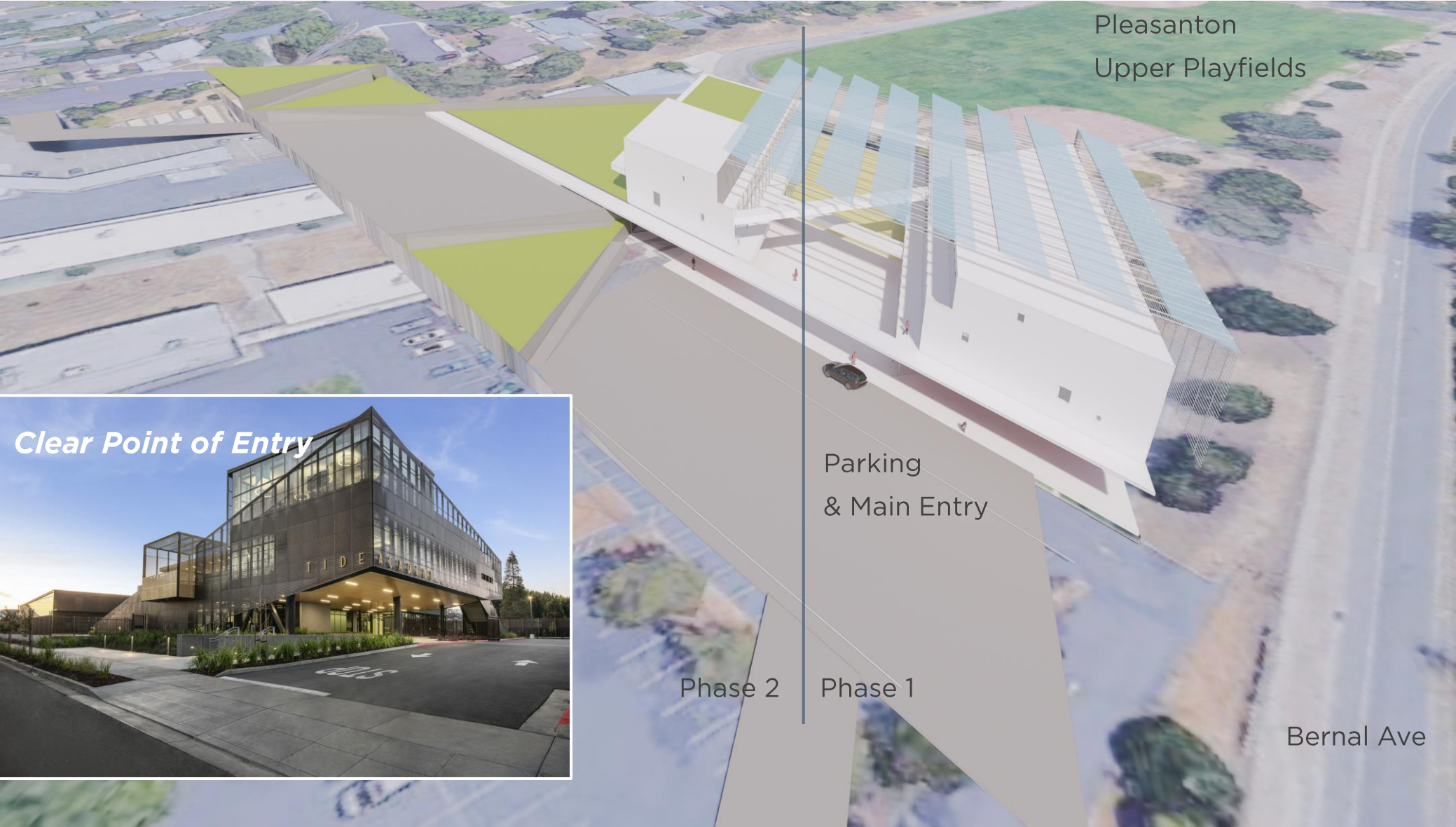


Phase 2  
Phase 1

Pleasanton  
Upper Playfields

# Educational Options Center (Village High School Rebuild)

## Conceptual Design Update





# Educational Options Center (Village High School Rebuild)

## Conceptual Design Update

LPA

Pleasanton Unified School District



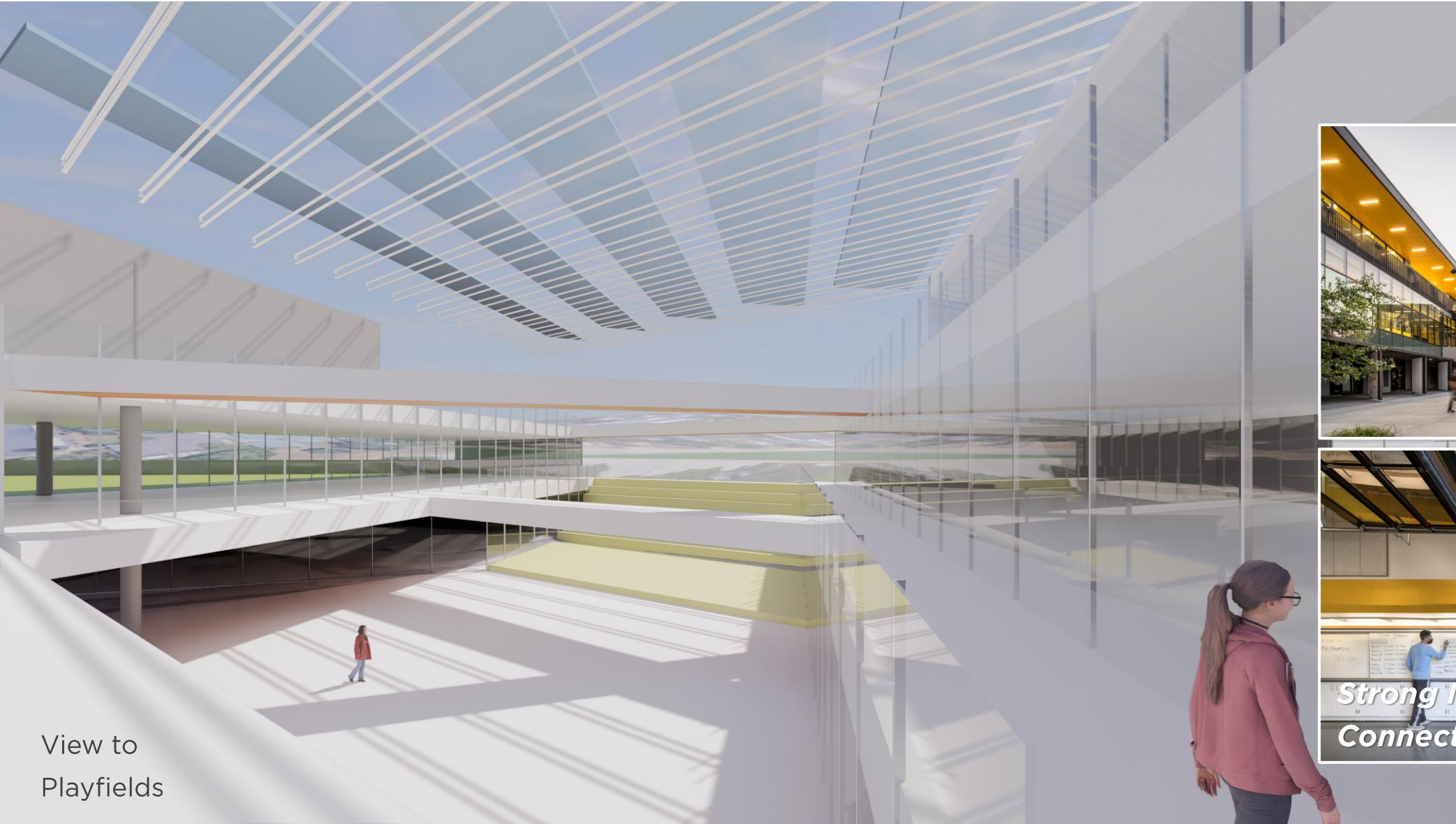
Phase 2

Phase 1

Entry Plaza /Drop-Off  
Along Bernal

# Educational Options Center (Village High School Rebuild)

## Conceptual Design Update



View to  
Playfields



**Multi-Function  
Outdoor Space**



**Strong Indoor/Outdoor  
Connection**

# Educational Options Center (Village High School Rebuild)

## Conceptual Design Update



### Educational Options Center (Village High School Rebuild)

#### MASTER PLAN COST

\$ 69,137,000

Potential Two-Phase  
Implementation Approach:

\$ 39,549,000  
**phase 1**

\$ 29,588,000  
**phase 2**

Village High School:  
*core academic program,  
staff support spaces*

VHS Shared Resources:  
*science labs, CTE labs*

Adult Transition Program

Virtual Academy

Independent Study

Village High School:  
*student union, library, PE*

Capacity for Growth





# Total Program Cost: Cost Estimate

# Cost Estimate

## Development

### Based on:

- maintenance and repair needs identified by the site assessments.
- program needs identified by educational directors, instructional coaches, and other stakeholders throughout the process.

Total project cost includes **construction costs and soft costs** (design) for the scope of work identified.

The following items are **excluded** from this budget:

- Utility hook-up fees & city connections
- Off-site work
- Land acquisition costs
- Hazardous material surveys, abatement and disposal
- Escalation (costs are in 2022 dollars)
- Temporary housing brought in during construction

# Cost Estimate

## School Sites



SCHOOL SITE	MASTER PLAN COST	SCHOOL SITE	MASTER PLAN COST
Alisal Elementary	\$ 55,695,000	Hart Middle	\$ 65,767,000
Donlon Elementary	\$ 40,439,000	Harvest Park Middle	\$ 57,869,000
Fairlands Elementary	\$ 57,714,000	Pleasanton Middle	\$ 72,124,000
Hearst Elementary	\$ 26,476,000	<b>MIDDLE SCHOOLS TOTAL (2022\$)</b>	<b>\$ 195,760,000</b>
Lydiksen Elementary	\$ 25,404,000	Amador Valley High	\$ 203,732,000
Mohr Elementary	\$ 25,134,000	Foothill High (opt 1: with Theater)	\$ 152,347,000
Valley View Elementary	\$ 56,782,000	<b>HIGH SCHOOLS TOTAL (2022\$)</b>	<b>\$ 356,079,000</b>
Vintage Hills Elementary	\$ 49,207,000	Foothill High (opt 2: with Cafetorium)	\$ 135,133,000
Walnut Grove Elementary	\$ 40,669,000	<b>SUB-TOTAL (2022\$)</b>	<b>\$ 929,359,000</b>
<b>ELEMENTARY TOTAL (2022\$)</b>	<b>\$ 377,520,000</b>	Early Childhood Development Center	\$ 6,973,000
		New Educational Options Center	\$ 69,137,000
		<b>FMP TOTAL (2022\$)</b>	<b>\$ 1,005,469,000</b>

# Cost Estimate

## Scope of Work Category



SCOPE OF WORK CATEGORY	MASTER PLAN COST
Site-Wide: Deferred Maintenance	\$ 144,467,000
Modernize & Reconfigure Existing Classrooms	\$ 91,703,000
Classrooms: New Construction	\$ 95,753,000
Transitional Kindergarten: Classrooms & Play Spaces	\$ 49,758,000
Science & Electives Spaces	\$ 52,666,000
Visual & Performing Arts	\$ 80,096,000
Multi-Purpose Room & Food Service	\$ 81,498,000
Library	\$ 15,613,000
Student Support & Counseling Services	\$ 29,544,000
Administration & Staff Support	\$ 28,679,000
Physical Education Facilities	\$ 88,359,000
Building Systems: Restrooms & HVAC	\$ 51,410,000
Site Utilities	\$ 3,358,000
Safety & Security	\$ 4,660,000
Campus Arrival: Parking, Drop-Off & Entry Plaza	\$ 17,053,000
Outdoor Learning Environments, Gardens & Quads	\$ 24,231,000
Exterior Play Spaces, Playfields & Hardcourts	\$ 48,286,000
Flexible Furniture	\$ 22,225,000

**SUB-TOTAL (2022\$) \$ 929,359,000**

Early Childhood Dev't Center \$ 6,973,000

Educational Options Center \$ 69,137,000

**FMP TOTAL (2022\$) \$ 1,005,469,000**



# Funding Analysis



# Funding Analysis

## Current Available Funding

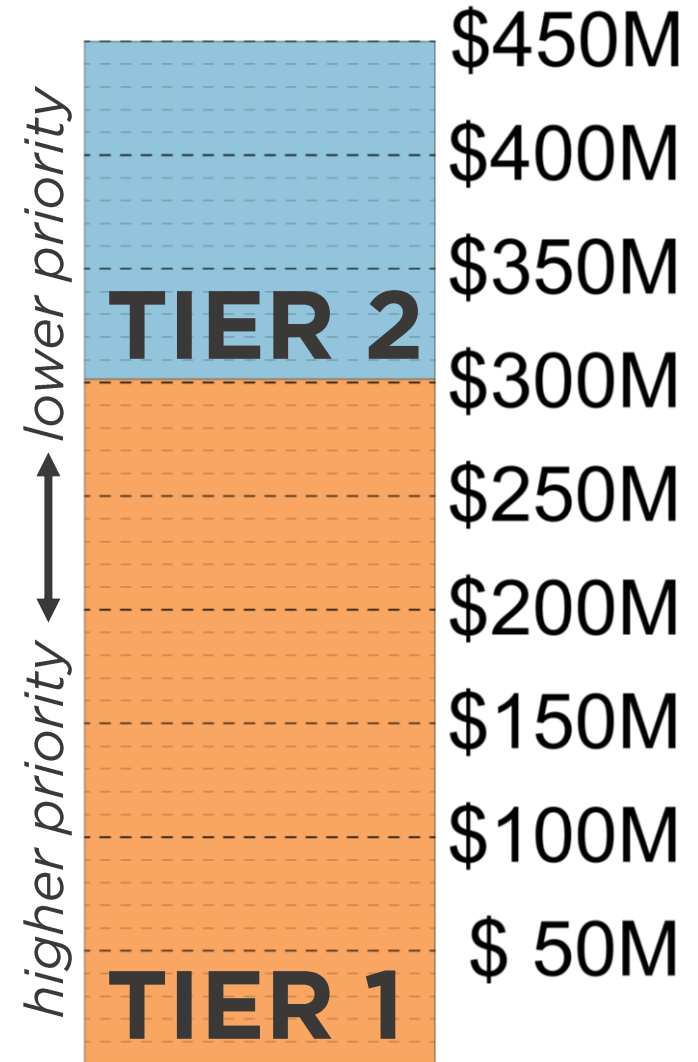
### Measure i1

• Remaining Funding	\$ 270,000,000
• Anticipated Allocation for TK Expansion (Donlon and Fairlands)	\$ 14,570,000
• Measure i1 Available for FMP	-\$ 14,570,000
	\$ 0

**Potential Future Bond (range) \$430,000,000 - \$450,000,000**

<b>TOTAL POTENTIAL FUNDING</b>	\$430,000,000 - \$450,000,000
	x0.67
<b>AVAILABLE FOR PROJECTS (2022\$)</b>	<b>\$288,100,000 - \$301,500,000</b>

**Note:** 2/3 of the program budget allocated to projects in (2022\$). Remaining 1/3 to be used as a cost allowance to cover escalation to mid-point of construction, interim housing costs, offsite issues and as an overall program contingency.



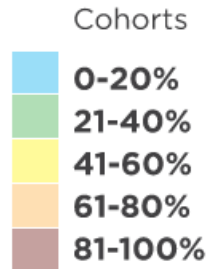


# Stakeholder Priorities Summary

# Stakeholder Groups Priorities

## FMP Committee Priorities: Scopes of Work by School Site (compiled)

Scopes of Work by School Site: Compiled



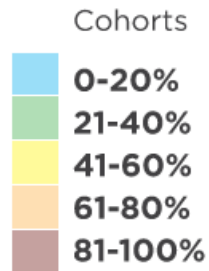
	Alisal Elementary	Donlon Elementary	Fairlands Elementary	Hearst Elementary	Lydiksen Elementary	Mohr Elementary	Valley View Elementary	Vintage Hills Elementary	Walnut Grove Elementary	Hart Middle	Harvest Park Middle	Pleasanton Middle	Amador Valley High	Foothill High	TOTAL
1. Site-Wide: Deferred Maintenance	16	18	11	6	1	8	4	6	11	16	9	3	13	10	132
2. Modernize & Reconfigure Classrooms	3	5	25	10	18	15	3	8	6	3	5	5	7	13	126
3. Classrooms: New Construction	9	7	25	0	0	0	16	22	1	6	7	0	19	7	119
4. Transitional Kindergarten	6	12	14	15	8	12	4	9	8	0	0	0	0	0	88
5. Science & Electives Spaces	0	0	4	0	1	0	3	2	2	1	0	0	0	7	20
6. Visual & Performing Arts	0	0	0	0	0	0	0	0	0	7	7	11	23	38	86
7. Multi-Purpose Room & Food Service	9	15	6	7	20	13	1	7	1	15	3	2	2	11	112
8. Library	0	0	0	0	0	0	0	9	0	1	0	0	0	0	10
9. Student Support & Counseling Services	5	8	3	1	2	2	0	0	0	3	3	0	4	4	35
10. Administration & Staff Support	0	1	0	0	0	0	0	0	0	5	0	0	0	1	7
11. Physical Education Facilities	1	2	2	1	1	1	1	4	1	14	8	4	50	37	127
12. Building Systems: Restrooms & HVAC	4	2	11	5	12	7	5	1	2	0	0	0	2	3	54
13. Site Utilities	1	0	0	0	0	0	0	0	0	0	0	0	1	0	2
14. Safety & Security	4	4	5	0	0	0	0	0	0	0	0	0	4	2	19
15. Campus Arrival	15	21	4	7	0	0	20	14	6	0	19	9	7	11	133
16. Outdoor Learning	3	3	2	1	1	3	1	2	2	15	2	2	0	2	39
17. Exterior Play Spaces	0	1	0	1	0	1	0	1	1	2	0	4	0	1	12
18. Flexible Furniture	1	2	9	5	2	0	2	9	0	1	0	0	0	0	31

These results are reflective of the individuals who attended the final FMPC meeting and may be skewed as a result.

# Stakeholder Groups Priorities

## Board Priorities: Scopes of Work by School Site (compiled)

Scopes of Work by School Site: Compiled



	Alisal Elementary	Donlon Elementary	Fairlands Elementary	Hearst Elementary	Lydiksen Elementary	Mohr Elementary	Valley View Elementary	Vintage Hills Elementary	Walnut Grove Elementary	Hart Middle	Harvest Park Middle	Pleasanton Middle	Amador Valley High	Foothill High	TOTAL
1. Site-Wide: Deferred Maintenance	4	5	5	3	1	4	3	2	2	3	3	4	5	3	47
2. Modernize & Reconfigure Classrooms	3	6	5	2	2	1	4	1	1	0	6	1	3	1	36
3. Classrooms: New Construction	1	0	0	0	0	0	1	2	0	0	0	0	0	0	4
4. Transitional Kindergarten	2	2	4	4	4	2	3	4	7	0	0	0	0	0	32
5. Science & Electives Spaces	1	1	2	1	0	0	0	0	2	0	0	0	2	1	10
6. Visual & Performing Arts	1	1	1	1	1	1	1	1	4	7	10	5	13	15	62
7. Multi-Purpose Room & Food Service	6	5	5	7	7	3	3	4	3	3	0	1	5	8	60
8. Library	0	1	0	0	0	0	0	2	0	0	0	0	0	0	3
9. Student Support & Counseling Services	1	2	3	1	0	3	1	2	2	5	3	3	0	3	29
10. Administration & Staff Support	0	0	0	1	0	0	1	0	0	1	0	0	0	0	3
11. Physical Education Facilities	0	0	0	0	0	0	0	0	0	7	3	5	15	15	45
12. Building Systems: Restrooms & HVAC	1	2	2	1	1	2	2	1	2	1	2	1	1	1	20
13. Site Utilities	0	0	0	0	0	0	0	0	0	0	0	1	0	0	1
14. Safety & Security	0	0	0	0	0	0	0	0	0	1	2	0	0	0	3
15. Campus Arrival	2	1	0	0	0	0	0	4	1	0	0	1	0	3	12
16. Outdoor Learning	2	0	0	0	0	2	3	2	0	1	0	0	0	0	10
17. Exterior Play Spaces	3	8	5	2	0	3	5	1	2	2	2	4	0	0	37
18. Flexible Furniture	1	0	0	0	0	0	0	0	0	0	0	0	0	0	1

# Stakeholder Groups Priorities

## District-Wide Summary



### ONLINE SURVEYS

#### students

- 07. MPR & Food Service Improvements
- 11. Physical Education Facilities
- 12. Existing Building Systems: Toilets & HVAC

#### teachers & staff

- 02. Reconfigure / Modernize Existing Classrooms
- 18. Flexible Furniture
- 12. Existing Building Systems: Toilets & HVAC

#### parents & community

- 12. Existing Building Systems: Toilets & HVAC
- 11. Physical Education Facilities
- 02. Reconfigure / Modernize Existing Classrooms
- 01. Site-Wide: Deferred Maintenance

### COMMON PRIORITIES (in numerical order)

- 02. Reconfigure / Modernize Existing Classrooms
- 06. Visual & Performing Arts (*high schools priority*)
- 07. MPR & Food Service Improvements
- 11. Physical Education Facilities (*high schools priority*)
- 12. Existing Building Systems: Toilets & HVAC

**indicates common priorities (prioritized by at least 3 groups)**

### IN-PERSON INTERVIEWS

#### principal priorities

- 07. MPR & Food Service Improvements
- 17. Exterior Play Spaces

#### school site committee

- 02. Reconfigure / Modernize Existing Classrooms
- 07. MPR & Food Service Improvements

#### high school site committee

- 06. Visual & Performing Arts
- 11. Physical Education Facilities

#### facilities master plan committee

- 01. Site-Wide: Deferred Maintenance
- 02. Reconfigure / Modernize Existing Classrooms
- 03. Classrooms: New Construction
- 06. Visual & Performing Arts
- 11. Physical Education Facilities
- 15. Campus Arrival

#### board of trustees

- 01. Site-Wide: Deferred Maintenance
- 06. Visual & Performing Arts
- 07. MPR & Food Service Improvements
- 11. Physical Education Facilities

# Stakeholder Groups Priorities

## Advisory Committee Input

### Critical Items *(non-priority order):*

Transitional Kindergarten

Address Food Service & Student Dining Needs

Educational Options Center

STEAM & Horizon Early Childhood Development Relocation

Classroom & Site Modernization

Visual and Performing Arts Facilities *(Middle & High Schools)*

Athletics Facilities *(Middle & High Schools)*



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# Implementation Scenario Development

# Implementation Scenario Development

## Total Program Cost Matrix

TOTAL PROGRAM COST	School Site																	Total (2022\$)
	1955/1998	1963/2003	1974/2004	2000	2000/2021	1996	1959/2006	1975/2006	1966/2002	2000	1968/2021	1991	1923/2008	1993/2021	Early Childhood Education	New Educational Options Center - Phase 1	New Educational Options Center - Phase 2	
Program Scope	Alisal Elementary School	Donlon Elementary School	Fairlands Elementary School	Hearst Elementary School	Lydiksen Elementary School	Mohr Elementary School	Valley View Elementary School	Vintage Hills Elementary School	Walnut Grove Elementary School	Hart Middle School	Harvest Park Middle School	Pleasanton Middle School	Amador Valley High School	Foothill High School				
1. Site-Wide: Deferred Maintenance	\$ 5,491,000	\$ 8,164,000	\$ 7,996,000	\$ 10,180,000	\$ -	\$ 6,636,000	\$ 6,408,000	\$ 4,937,000	\$ 6,310,000	\$ 13,149,000	\$ 7,832,000	\$ 19,172,000	\$ 21,033,000	\$ 27,159,000	\$ -	\$ -	\$ -	\$ 144,467,000
2. Reconfigure / Modernize Existing Classrooms	\$ 2,803,000	\$ 5,727,000	\$ 3,832,000	\$ 3,920,000	\$ 3,109,000	\$ 4,233,000	\$ 2,010,000	\$ 3,732,000	\$ 6,545,000	\$ 7,965,000	\$ 5,011,000	\$ 8,627,000	\$ 13,406,000	\$ 20,783,000	\$ 697,000	\$ -	\$ -	\$ 92,400,000
3. Classroom New Construction	\$ 14,511,000	\$ 1,349,000	\$ 23,258,000	\$ -	\$ -	\$ -	\$ 19,230,000	\$ 8,354,000	\$ 2,696,000	\$ 2,464,000	\$ 3,717,000	\$ -	\$ 20,174,000	\$ -	\$ 4,066,000	\$ 11,929,000	\$ 2,333,000	\$ 114,081,000
4. Transitional Kindergarten: Classrooms and Playspaces	\$ 7,528,000	\$ 7,334,000	\$ 1,866,000	\$ 1,913,000	\$ 7,409,000	\$ 1,663,000	\$ 7,341,000	\$ 7,379,000	\$ 7,325,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 49,758,000
5. Science and Elective Programs	\$ 2,768,000	\$ 2,376,000	\$ 3,345,000	\$ 1,275,000	\$ 1,694,000	\$ 1,140,000	\$ 5,047,000	\$ 2,587,000	\$ 2,452,000	\$ 836,000	\$ 3,771,000	\$ 4,755,000	\$ 11,877,000	\$ 8,743,000	\$ -	\$ 16,434,000	\$ -	\$ 69,100,000
6. Visual and Performing Arts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,946,000	\$ 6,040,000	\$ 2,844,000	\$ 34,825,000	\$ 33,441,000	\$ -	\$ -	\$ -	\$ 80,096,000
7. Multi-Purpose Room and Food Service Improvements	\$ 9,209,000	\$ 3,372,000	\$ 2,573,000	\$ 1,848,000	\$ 9,854,000	\$ 2,280,000	\$ 3,601,000	\$ 10,301,000	\$ 3,436,000	\$ 5,989,000	\$ 5,293,000	\$ 3,016,000	\$ 16,743,000	\$ 3,983,000	\$ -	\$ -	\$ 7,938,000	\$ 89,436,000
8. Library	\$ 1,559,000	\$ 1,201,000	\$ 2,364,000	\$ 559,000	\$ -	\$ 475,000	\$ 699,000	\$ 1,208,000	\$ 587,000	\$ 772,000	\$ -	\$ 1,333,000	\$ 2,621,000	\$ 2,235,000	\$ -	\$ -	\$ 2,494,000	\$ 18,107,000
9. Student Support / Counseling Services	\$ 945,000	\$ 1,921,000	\$ 1,182,000	\$ 788,000	\$ -	\$ 1,108,000	\$ 2,533,000	\$ 703,000	\$ 1,445,000	\$ 4,581,000	\$ 4,253,000	\$ 1,873,000	\$ 5,912,000	\$ 2,300,000	\$ 998,000	\$ 1,143,000	\$ -	\$ 31,685,000
10. Administration and Staff Support	\$ 1,761,000	\$ 1,315,000	\$ 3,925,000	\$ 1,448,000	\$ -	\$ 941,000	\$ 2,062,000	\$ 2,323,000	\$ 2,465,000	\$ 2,343,000	\$ 1,430,000	\$ 2,140,000	\$ 4,307,000	\$ 2,219,000	\$ 534,000	\$ 3,746,000	\$ 5,047,000	\$ 38,006,000
11. Physical Education Facilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,496,000	\$ 6,317,000	\$ 9,936,000	\$ 42,647,000	\$ 21,963,000	\$ -	\$ -	\$ 5,507,000	\$ 93,866,000
12. Existing Building Systems: Toilets and HVAC / Improved Energy Efficiency	\$ 2,332,000	\$ 1,873,000	\$ 3,232,000	\$ 1,553,000	\$ 2,530,000	\$ 3,478,000	\$ 1,479,000	\$ 3,077,000	\$ 3,818,000	\$ 4,223,000	\$ 1,824,000	\$ 3,724,000	\$ 8,212,000	\$ 10,055,000	\$ 411,000	\$ -	\$ -	\$ 51,821,000
12. HVAC-Only	\$ -	\$ -	\$ -	\$ -	\$ 962,000	\$ 1,788,000	\$ -	\$ 1,266,000	\$ 1,569,000	\$ 1,496,000	\$ -	\$ -	\$ 2,680,000	\$ 4,318,000				
13. Site Utilities	\$ 959,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 184,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,700,000	\$ 515,000	\$ -	\$ 1,124,000	\$ 1,124,000	\$ 5,606,000
14. Safety and Security	\$ 112,000	\$ 630,000	\$ 112,000	\$ -	\$ 38,000	\$ 75,000	\$ 270,000	\$ 559,000	\$ 257,000	\$ 180,000	\$ 74,000	\$ 588,000	\$ 215,000	\$ 1,550,000	\$ 59,000	\$ 711,000	\$ 711,000	\$ 6,141,000
15. Campus Arrival: Parking, Drop-off, and Entry Plaza	\$ 1,006,000	\$ 1,115,000	\$ 112,000	\$ 91,000	\$ -	\$ -	\$ 1,523,000	\$ 548,000	\$ 112,000	\$ 370,000	\$ 2,412,000	\$ 1,038,000	\$ 3,436,000	\$ 5,290,000	\$ 68,000	\$ 4,363,000	\$ 4,243,000	\$ 25,727,000
16. Outdoor Learning Environments, Gardens and Quads	\$ 1,200,000	\$ 255,000	\$ 846,000	\$ 493,000	\$ -	\$ 822,000	\$ 791,000	\$ 697,000	\$ 753,000	\$ 1,792,000	\$ 2,452,000	\$ 3,040,000	\$ 5,859,000	\$ 5,231,000	\$ -	\$ 99,000	\$ -	\$ 24,330,000
17. Exterior Play Spaces and Hardcourts	\$ 2,356,000	\$ 2,582,000	\$ 1,916,000	\$ 1,393,000	\$ -	\$ 1,163,000	\$ 2,379,000	\$ 1,612,000	\$ 1,243,000	\$ 9,191,000	\$ 5,903,000	\$ 8,113,000	\$ 6,915,000	\$ 3,520,000	\$ -	\$ -	\$ 191,000	\$ 48,477,000
18. Flexible Furniture	\$ 1,155,000	\$ 1,225,000	\$ 1,155,000	\$ 1,015,000	\$ 770,000	\$ 1,120,000	\$ 1,225,000	\$ 1,190,000	\$ 1,225,000	\$ 1,470,000	\$ 1,540,000	\$ 1,925,000	\$ 3,850,000	\$ 3,360,000	\$ 140,000	\$ -	\$ -	\$ 22,365,000
<b>TOTAL PROJECT COST (2022\$)</b>	<b>\$ 55,695,000</b>	<b>\$ 40,439,000</b>	<b>\$ 57,714,000</b>	<b>\$ 26,476,000</b>	<b>\$ 25,404,000</b>	<b>\$ 25,134,000</b>	<b>\$ 56,782,000</b>	<b>\$ 49,207,000</b>	<b>\$ 40,669,000</b>	<b>\$ 65,767,000</b>	<b>\$ 57,869,000</b>	<b>\$ 72,124,000</b>	<b>\$ 203,732,000</b>	<b>\$ 152,347,000</b>	<b>\$ 6,973,000</b>	<b>\$ 39,549,000</b>	<b>\$ 29,588,000</b>	<b>\$ 1,005,469,000</b>

Refer to attachment to view detail.



# Implementation Scenario Development

## Potential Tiered Scenario Implementation Plan

	<b>Tier 1</b>	<b>Tier 2</b>	
Allowance: 01. Site-Wide: Deferred Maintenance & Toilet Upgrades	\$ 15,000,000	\$ 10,000,000	
03. New Classrooms @ Vintage Hills ES (to accommodate new MPR and TK)	\$ 8,354,000		
03. New Classrooms, 05. Flex Lab, 17. K Play Spaces (to accommodate TK integration)		\$ 25,681,000	
04. TK: Classrooms & Play Spaces	\$ 40,558,000		
06. Visual & Performing Arts @ AVHS & FHS	\$ 68,266,000		
11. Physical Education Facilities @ AVHS & FHS	\$ 64,610,000		
07. MPR & Food Service: Sites Without Serving Room	\$ 30,564,000		
15. Campus Arrival		\$ 17,053,000	
17. Exterior Play Spaces (Hardcourt & Fields @ MS's + HS's)	\$ 23,207,000	\$ 10,435,000	
Early Childhood Education	\$ 6,973,000		
New Educational Options Center (Village HS Rebuild) in 2 phases	\$ 39,549,000	\$ 29,588,000	
HVAC @ Select Sites		\$ 14,079,000	
	<b>\$ 297,081,000</b>	<b>\$ 106,836,000</b>	<b>\$ 403,917,000 Tier 1+2</b>

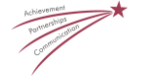
# Next Steps

June 23<sup>rd</sup> | **Board of Trustees Meeting**

Approve Facilities Master Plan

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Changing Lives by Design™